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20 May 1981

25X1 NOTE FOR:

SUBJECT: IR&DC in the Office of Policy and Plans

Jim:

I believe the IR&DC can play a strong supportive role in the Office of Policy and Plans. The Council is focused on seeking out emerging technologies which may provide future enhancements and new capabilities for the Intelligence Community in the late 1980s and early 1990s. This continuing quest will tend to provide a mold for the future in determining what future capabilities the Intelligence Community may have. The Council members, individually in their own programs, and collectively as a Community R&D Council, will thus be working on a form of planning for the future.

The Council is charged to offer advice to the DCI, the SECDEF and the NFIB and NFIC, as required. Therefore, to be part of a Community Office of Policy and Plans I believe will prove to offer synergistic capabilities both for the Office and for the Council. Information on upcoming R&D opportunities may flow through other parts of the Office (NFIB/NFIC, IHC, Security, CI, Plans, etc.) and the Council will benefit from the information contained from each of these discrete entities. This cross pollination may provide the operating environment which will produce for the DCI a sketching of long-range objectives. These objectives, once defined, and articulated, will present evolving targets which will point the Intelligence Community. In the IR&DC arena, the development of Community policies and plans will provide a focus for Program Managers.

Specifically the IR&DC might begin work on two aspects. First the development of a general Policy statement for the DCI concerning the thrust of R&D for the coming years, and second the development of a plan which outlines what R&D opportunities should be pursued for possible future high payoffs to the Intelligence Community. The Policy statement might say something, to the effect:

Policy

The Research and Development Policy for the National Foreign Intelligence Program will be to seek out and encourage developments in technology which have applicability for transfer to the Intelligence Community for increased or enhanced capabilities.

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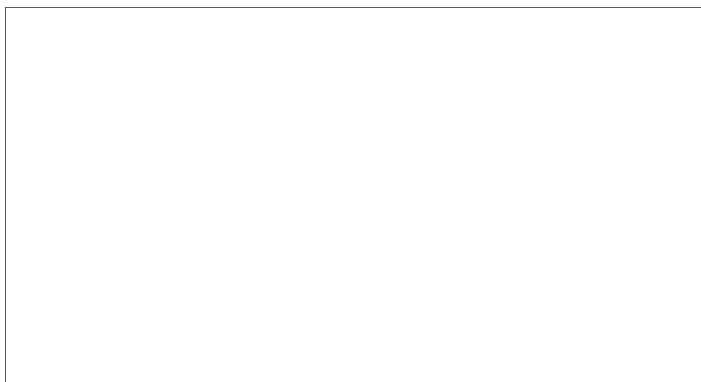
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While the creation of a planning document might focus on specific emerging technologies and what payoffs might be anticipated:

Plans

The DCI supports investigations into the following areas of technology which, at this time, appear to offer substantial improvements for intelligence capabilities in the late 1980s.



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The development of these two vehicles for expressing DCI intent will thus become one of the basic R&D driving forces for future planning efforts for the NFIP and as the years proceed will be expressed in individual programs and budgets.

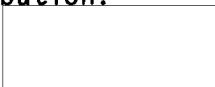
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